

**Humansoft Holding Company K.S.C.P.  
and Subsidiaries**



**Consolidated Financial Statements and  
Independent Auditor's Report for the year ended  
31 December 2024**

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## INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF HUMANSOFT HOLDING COMPANY K.S.C.P.

### Report on the Audit of the Consolidated Financial Statements

#### Opinion

We have audited the consolidated financial statements of Humansoft Holding Company K.S.C.P. (the "Parent Company") and its subsidiaries (together referred to as "the Group"), which comprise the consolidated statement of financial position as at 31 December 2024, and the consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2024, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB).

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the key audit matter
<p><b>Revenue recognition</b></p> <p>The Group recognized revenue from higher education services amounting to KD 79,160,708 during the year ended 31 December 2024.</p> <p>Revenue from higher education services is recognized on a straight-line basis over the period of time the services are rendered. The Group's accounting policy related to revenue recognition is set out in note 2.14.</p> <p>Under ISAs, there is a presumed risk that revenue may be misstated due to improper recognition of revenue. There is inherently more judgement applied in determining the academic period such as the duration and the availability of resources which would have an impact on the estimated date of the completion of the performance obligation, which drives the amount and timing of revenue to be recognised. Accordingly, we have considered this as a key audit matter.</p>	<p>Our audit procedures included, inter alia, the following:</p> <ul style="list-style-type: none"> <li>obtaining an understanding of the significant revenue processes and identifying the relevant controls, IT systems and reports;</li> <li>evaluating the internal controls, including automated controls, related to revenue recognition to determine if they had been appropriately designed and implemented;</li> <li>testing the operating effectiveness of controls over the recording of revenue transactions;</li> <li>test of details on a sample basis to determine if revenue was recorded over the period of time the services are rendered;</li> <li>test of details of deferred revenue to determine the accuracy of amount recorded and reconciled the debits in the deferred revenue account with the revenue recorded;</li> <li>performed an analytical review of revenue using number of students and fees compared to prior year to identify, understand and corroborate unusual fluctuations, if any.</li> </ul> <p>We also assessed the disclosures in the consolidated financial statements relating to this matter against the requirements of IFRSs.</p>

### Report on the Audit of the Consolidated Financial Statements (Continued)

#### Other information included in the Parent Company's 2024 Annual Report

Management is responsible for the other information. Other information consists of the information included in the Annual Report of the Group for the year ended 31 December 2024, other than the consolidated financial statements and our auditor's report thereon. We obtained the report of the Parent Company's Board of Directors, prior to the date of our auditor's report, and we expect to obtain the remaining sections of the Annual Report after the date of our auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards as issued by the IASB, and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

## INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF HUMANSOFT HOLDING COMPANY K.S.C.P. (Continued)

### Report on the Audit of the Consolidated Financial Statements (Continued)

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the Group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Report on Other Legal and Regulatory Requirements

Furthermore, in our opinion, proper books of account have been kept by the Parent Company and the consolidated financial statements, together with the contents of the report of the Parent Company's Board of Directors relating to these consolidated financial statements, are in accordance therewith. We further report that we obtained all the information and explanations that we required for the purpose of our audit and that the consolidated financial statements incorporate all information that is required by the Companies Law No. 1 of 2016 and its executive regulations, as amended; and by the Parent Company's Memorandum of Incorporation and Articles of Association, as amended; that an inventory was duly carried out; and that, to the best of our knowledge and belief, no violations of the Companies Law No. 1 of 2016 and its executive regulations, as amended; or of the Parent Company's Memorandum of Incorporation and Articles of Association, as amended, have occurred during the year ended 31 December 2024 that might have had a material effect on the business of the Parent Company or on its financial position.

We further report that, during the course of our audit, to the best of our knowledge and belief, we have not become aware of any violations of the provisions of Law No 7 of 2010, as amended, concerning the Capital Markets Authority and its related regulations during the year ended 31 December 2024 that might have had a material effect on the business of the Parent Company or on its financial position.



**Bader A. Al-Wazzan**  
Licence No. 62A  
Deloitte & Touche - Al-Wazzan & Co.

Kuwait  
13 March 2025

## Consolidated Statement of Financial Position as at 31 December 2024

		Kuwaiti Dinars	
	Notes	2024	2023
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and bank balances	4	74,286,447	75,245,933
Trade and other receivables	5	25,029,757	24,959,613
Investment in associate		-	6,683
		99,316,204	100,212,229
<b>Non-current assets</b>			
Right-of-use assets	7	475,683	590,505
Property and equipment	8	37,160,267	39,551,827
Intangible assets	9	6,870,026	6,869,034
		44,505,976	47,011,366
<b>Total assets</b>		143,822,180	147,223,595
<b>LIABILITIES AND EQUITY</b>			
<b>Current liabilities</b>			
Trade and other payables		307,463	530,952
Accrued expenses and other liabilities	10	6,321,109	5,454,752
Lease liabilities	11	123,127	116,157
Deferred income	12	7,032,253	7,024,891
Retentions payable		127,925	152,951
		13,911,877	13,279,703
<b>Non-current liabilities</b>			
Lease liabilities	11	436,029	559,156
Provision for staff indemnity	13	7,336,848	6,518,175
		7,772,877	7,077,331
<b>Total liabilities</b>		21,684,754	20,357,034
<b>Equity</b>			
Share capital	14	13,476,607	12,834,864
Share premium		1,512,000	1,512,000
Statutory reserve	15	9,894,240	9,894,240
Voluntary reserve	16	6,739,304	6,418,432
Treasury shares	17	(288,877)	(288,877)
Treasury shares reserve	17	564,013	564,013
Retained earnings		90,237,905	95,917,043
Foreign currency translation reserve		2,234	14,846
<b>Total equity</b>		122,137,426	126,866,561
<b>Total liabilities and equity</b>		143,822,180	147,223,595



Mr. Tareq Fahad AlOthman  
Chairman

The accompanying notes 1 to 27 form an integral part of these consolidated financial statements.

**Consolidated Statement of Profit or Loss - year ended 31 December 2024**

	Notes	Kuwaiti Dinars	
		2024	2023
Revenue		79,160,708	78,974,673
Cost of operations	18	(16,765,727)	(15,422,008)
Gross profit		62,394,981	63,552,665
General and administrative expenses	19	(20,065,673)	(19,249,438)
Selling expenses	20	(2,645,674)	(2,891,320)
Finance charges		(40,900)	(155,467)
Other income		2,653,048	2,939,374
<b>Profit before contribution to Kuwait Foundation for Advancement of Sciences ("KFAS"), National Labour Support Tax ("NLST"), Zakat and Directors' remuneration</b>		<b>42,295,782</b>	<b>44,195,814</b>
Contribution to KFAS		(430,012)	(448,625)
NLST		(1,155,520)	(1,223,185)
Zakat		(468,889)	(495,708)
Directors' remuneration		(250,000)	(250,000)
<b>Profit for the year</b>		<b>39,991,361</b>	<b>41,778,296</b>
<b>Basic and diluted earnings per share (fils)</b>	21	<b>298</b>	<b>311</b>

The accompanying notes 1 to 27 form an integral part of these consolidated financial statements.

	Kuwaiti Dinars	
	2024	2023
<b>Profit for the year</b>	<b>39,991,361</b>	<b>41,778,296</b>
<b>Other comprehensive income</b>		
<i>Items that may be reclassified subsequently to consolidated statement of profit or loss:</i>		
Foreign currency translation adjustments	(12,612)	5,870
<b>Other comprehensive (loss)/income for the year</b>	<b>(12,612)</b>	<b>5,870</b>
<b>Total comprehensive income for the year</b>	<b>39,978,749</b>	<b>41,784,166</b>

The accompanying notes 1 to 27 form an integral part of these consolidated financial statements.



**Consolidated Statement of Changes in Equity - year ended 31 December 2024**

	Kuwaiti Dinars						
	Share capital	Share premium	Statutory reserve	Voluntary reserve	Treasury shares	Treasury shares reserve	Retained earnings
							Foreign currency translation reserve
<b>Balance as at 31 December 2022</b>	<b>12,223,680</b>	<b>1,512,000</b>	<b>9,894,240</b>	<b>6,112,840</b>	<b>(288,877)</b>	<b>564,013</b>	<b>103,717,264</b>
Total comprehensive income for the year	-	-	-	-	-	-	8,976
Transfer to reserves	-	-	-	305,592	-	-	5,870
Dividend (note 26)	-	-	-	-	-	-	-
Issue of bonus shares (note 14)	611,184	-	-	-	-	-	-
<b>Balance as at 31 December 2023</b>	<b>12,834,864</b>	<b>1,512,000</b>	<b>9,894,240</b>	<b>6,418,432</b>	<b>(288,877)</b>	<b>564,013</b>	<b>126,866,561</b>
Total comprehensive income/(loss) for the year	-	-	-	-	-	-	(12,612)
Transfer to reserves	-	-	-	320,872	-	-	39,991,361
Dividend (note 26)	-	-	-	-	-	-	(320,872)
Issue of bonus shares (note 14)	641,743	-	-	-	-	-	(44,707,884)
<b>Balance as at 31 December 2024</b>	<b>13,476,607</b>	<b>1,512,000</b>	<b>9,894,240</b>	<b>6,739,304</b>	<b>(288,877)</b>	<b>564,013</b>	<b>90,237,905</b>
							<b>2,234</b>
							<b>122,137,426</b>

The accompanying notes 1 to 27 form an integral part of these consolidated financial statements.

## Consolidated Statement of Cash Flows - year ended 31 December 2024

		Kuwaiti Dinars	
	Notes	2024	2023
<b>OPERATING ACTIVITIES</b>			
Profit before contribution to KFAS, NLST, Zakat and Directors' remuneration		42,295,782	44,195,814
Adjustments for:			
Depreciation and amortisation	19	3,567,436	3,331,255
Provision for staff indemnity	13	1,205,603	1,268,335
Provision for inventories		-	4,142
Net expected credit loss on financial assets	19	2,518,044	2,396,899
Gain on disposal of property and equipment	8	(724)	(4,091)
Property and equipment and Intangible assets written off	8&9	4,955	-
Finance charges		40,900	155,467
Interest income		(2,573,752)	(2,834,626)
Operating cash flows before working capital changes		47,058,244	48,513,195
Changes in:			
Trade and other receivables		(2,259,783)	(1,209,107)
Inventories		-	491
Trade and other payables		(223,489)	(50,786)
Accrued expenses and other liabilities		697,040	310,930
Deferred income		7,362	(82,251)
Retentions payable		(25,026)	(19,518)
		45,254,348	47,462,954
Payment of staff indemnity	13	(386,999)	(257,385)
Payment of KFAS		(448,625)	(538,870)
Payment of NLST		(1,223,185)	(1,351,622)
Payment of Zakat		(495,675)	(546,868)
Directors' remuneration paid		(250,000)	(250,000)
<b>Net cash from operating activities</b>		42,449,864	44,518,209
<b>INVESTING ACTIVITIES</b>			
Purchase of property and equipment	8	(1,023,789)	(1,480,025)
Payments for intangible assets	9	(45,863)	(24,745)
Proceeds from disposal of property and equipment		3,375	4,200
Proceeds from liquidation of investments in associates		6,683	-
Margin deposits and restricted deposits	4	(282,384)	(293,159)
Term deposits		36,902,233	(15,000,000)
Interest received		2,245,347	2,833,951
<b>Net cash from/(used in) investing activities</b>		37,805,602	(13,959,778)
<b>FINANCING ACTIVITIES</b>			
Repayment of long-term debts		-	(2,321,723)
Finance charges paid		(40,900)	(165,501)
Repayment of principal portion of lease liabilities	11	(116,157)	(62,932)
Dividend paid		(44,425,503)	(48,502,620)
<b>Net cash used in financing activities</b>		(44,582,560)	(51,052,776)
<b>Net increase/(decrease) in cash and cash equivalents</b>		35,672,906	(20,494,345)
Effects of exchange rate changes on cash and cash equivalents		(12,543)	5,897
Cash and cash equivalents at beginning of the year		7,132,841	27,621,289
<b>Cash and cash equivalents at end of the year</b>	4	42,793,204	7,132,841

The accompanying notes 1 to 27 form an integral part of these consolidated financial statements.

## 1. Ownership and activities

Humansoft Holding Company K.S.C.P. ("the Parent Company") is a Kuwaiti Shareholding Company incorporated on 14 September 1997. The Parent Company and its subsidiaries are together referred to as "the Group".

The principal activities of the Parent Company are as follows:

1. Owning shares of Kuwaiti shareholding or foreign companies, as well as owning shares or stocks in Kuwaiti or foreign limited liability companies or participating in the establishment of these companies, in their two types, and their management, lending and guarantee for others.
2. Lending companies, in which it owns shares and guaranteeing them with third parties. In this case, the Parent Company's share in the capital of the borrowing company should not be less than the 20%.
3. Owning industrial property rights such as patents, industrial trademarks, or industrial fees or any other related rights and lease them to other companies to exploit them, whether inside or outside Kuwait.
4. Owning movables and properties necessary to carry out its operations within parameters allowed as per law.
5. Exploit surplus funds available with the Parent Company through investing in portfolios managed by specialized companies.

The Parent Company is listed on the Kuwait Stock Exchange and its registered office address is P.O. Box 305, Dasman 15454, State of Kuwait.

These consolidated financial statements were authorised for issue by the Board of Directors of the Parent Company on 13 March 2025 and are subject to approval of shareholders in the Annual General Assembly.

## 2. Basis of preparation and material accounting policies

### 2.1 Basis of preparation

These consolidated financial statements have been prepared in conformity with IFRS Accounting Standards issued by the International Accounting Standards Board (IASB) and interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC). These consolidated financial statements have been presented in Kuwaiti Dinars ("KD").

The preparation of consolidated financial statements in conformity with IFRS Accounting Standards requires management to make estimates and assumptions that may affect the reported amounts of assets and liabilities and disclosure of contingent assets and contingent liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. It also requires management to exercise its judgment in the process of applying the accounting policies. The areas involving a high degree of judgment or complexity or areas where assumptions and estimates are significant to these consolidated financial statements are disclosed in note 27.

#### 2.2.1 New standards and amendments effective from 1 January 2024

The following amendments to IFRS Accounting Standards, which became effective for annual periods beginning on or after 1 January 2024, have been adopted in these consolidated financial statements. The application of these revised IFRS Accounting Standards has not had any material impact on the amounts reported for the current and prior periods but may affect the accounting for future transactions or arrangements.

- *Amendments to IAS 7 Statement of Cash Flows and IFRS 7 Financial Instruments: Disclosures titled Supplier Finance Arrangements*

The amendments add a disclosure objective to IAS 7 stating that an entity is required to disclose information about its supplier finance arrangements that enables users of financial statements to assess the effects of those arrangements on the entity's liabilities and cash flows.

- *Amendments to IAS 1 Classification of Liabilities as Current or Non-current*

The amendments affect only the presentation of liabilities as current or non-current in the statement of financial position and not the amount or timing of recognition of any asset, liability, income or expenses, or the information disclosed about those items.

The amendments clarify that the classification of liabilities as current or non-current is based on rights that are in existence at the end of the reporting period, specify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability, explain that rights are in existence if covenants are complied with at the end of the reporting period, and introduce a definition of 'settlement' to make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services.

- *Amendments to IAS 1 Non-current Liabilities with Covenants*

The amendments specify that only covenants that an entity is required to comply with on or before the end of the reporting period affect the entity's right to defer settlement of a liability for at least twelve months after the reporting date (and therefore must be considered in assessing the classification of the liability as current or non-current). Such covenants affect whether the right exists at the end of the reporting period, even if compliance with the covenant is assessed only after the reporting date (e.g. a covenant based on the entity's financial position at the reporting date that is assessed for compliance only after the reporting date).

- *Amendments to IFRS 16 Leases—Lease Liability in a Sale and Leaseback*

The amendments to IFRS 16 add subsequent measurement requirements for sale and leaseback transactions that satisfy the requirements in IFRS 15 Revenue from Contracts with Customers to be accounted for as a sale. The amendments require the seller-lessee to determine 'lease payments' or 'revised lease payments' such that the seller-lessee does not recognise a gain or loss that relates to the right of use retained by the seller-lessee, after the commencement date.

A seller-lessee applies the amendments retrospectively in accordance with IAS 8 to sale and leaseback transactions entered into after the date of initial application, which is defined as the beginning of the annual reporting period in which the entity first applied IFRS 16.

## 2.2.2 Standards and revisions issued but not yet effective.

At the date of authorization of these consolidated financial statements, the Group has not applied the following new and revised IFRS Accounting Standards that have been issued but are not yet effective:

Standards and amendments	Description	Effective date
Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates titled Lack of Exchangeability	<p>The amendments specify how to assess whether a currency is exchangeable, and how to determine the exchange rate when it is not.</p> <p>The amendments state that a currency is exchangeable into another currency when an entity is able to obtain the other currency within a time frame that allows for a normal administrative delay and through a market or exchange mechanism in which an exchange transaction would create enforceable rights and obligations.</p> <p>When a currency is not exchangeable into another currency at a measurement date, an entity is required to estimate the spot exchange rate at that date. An entity's objective in estimating the spot exchange rate is to reflect the rate at which an orderly exchange transaction would take place at the measurement date between market participants under prevailing economic conditions.</p> <p>The amendments do not specify how an entity estimates the spot exchange rate to meet that objective. An entity can use an observable exchange rate without adjustment or another estimation technique.</p>	1 January 2025

Amendment to IFRS 9 and IFRS 7 - Classification and Measurement of Financial Instruments	<p>These amendments:</p> <ul style="list-style-type: none"> <li>clarify the requirements for the timing of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system;</li> <li>clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion;</li> <li>add new disclosures for certain instruments with contractual terms that can change cash flows (such as some instruments with features linked to the achievement of environment, social and governance (ESG) targets); and</li> <li>make updates to the disclosures for equity instruments designated at Fair Value through Other Comprehensive Income (FVOCI).</li> </ul>	1 January 2026
IFRS 18 Presentation and Disclosures in Financial Statements	<p>IFRS 18 replaces IAS 1, carrying forward many of the requirements in IAS 1 unchanged and complementing them with new requirements. In addition, some IAS 1 paragraphs have been moved to IAS 8 and IFRS 7. Furthermore, the IASB has made minor amendments to IAS 7 and IAS 33 Earnings per Share.</p> <p>IFRS 18 introduces new requirements to:</p> <ul style="list-style-type: none"> <li>present specified categories and defined subtotals in the statement of profit or loss</li> <li>provide disclosures on management-defined performance measures (MPMs) in the notes to the financial statements</li> <li>improve aggregation and disaggregation.</li> </ul>	1 January 2027
IFRS 19 Subsidiaries without Public Accountability: Disclosures	<p>IFRS 19 permits an eligible subsidiary to provide reduced disclosures when applying IFRS Accounting Standards in its financial statements. A subsidiary is eligible for the reduced disclosures if it does not have public accountability and its ultimate or any intermediate parent produces consolidated financial statements available for public use that comply with IFRS Accounting Standards. IFRS 19 is optional for subsidiaries that are eligible and sets out the disclosure requirements for subsidiaries that elect to apply it.</p> <p>An entity is only permitted to apply IFRS 19 if, at the end of the reporting period:</p> <ul style="list-style-type: none"> <li>it is a subsidiary (this includes an intermediate parent)</li> <li>it does not have public accountability, and</li> <li>its ultimate or any intermediate parent produces consolidated financial statements available for public use that comply with IFRS Accounting Standards.</li> </ul>	1 January 2027

Management anticipates that these new standards and amendments will be adopted in the Group's consolidated financial statements as and when they are applicable and adoption of these new standards and amendments may have no material impact on the consolidated financial statements of the Group in the period of initial application.



### 2.3 Financial instruments: Recognition/ Derecognition

A financial asset or a financial liability is recognized when the Group becomes a party to the contractual provisions of the instrument.

All regular way purchase and sale of financial assets are recognized using settlement date accounting. Changes in fair value between the trade date and settlement date are recognized in the consolidated statement of profit or loss or in the consolidated statement of profit or loss and other comprehensive income in accordance with the policy applicable to the related instrument. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulations or conventions in the market place.

A financial asset (in whole or in part) is de-recognised when the contractual rights to receive cash flows from the financial asset has expired or the Group has transferred substantially all risks and rewards of ownership and has not retained control. If the Group has retained control, it continues to recognize the financial asset to the extent of its continuing involvement in the financial asset. A financial liability is derecognized when the Group's obligation specified in the contract is discharged, cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and recognition of a new liability

All financial assets are initially measured at fair value. Transaction costs are added to the cost of all financial instruments except for financial assets classified as at fair value through profit or loss. Transaction costs on financial assets classified as at fair value through profit or loss are recognised in the consolidated statement of profit or loss.

### 2.4 Classification and measurement of financial assets and financial liabilities

Classification of financial assets

The Group determines classification and measurement category of financial assets, except equity instruments and derivatives, based on a combination of the entity's business model for managing the assets and the instruments' contractual cash flow characteristics.

*Business model assessment*

The Group determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective. The Group's business model is not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios and is based on observable factors such as:

- How the performance of the business model and the financial assets held within that business model are evaluated and reported to the Group's key management personnel;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way those risks are managed;
- How managers of the business are compensated (for example, whether the compensation is based on the fair value of the assets managed or on the contractual cash flows collected).

The expected frequency, value and timing of sales are also important aspects of the Group's assessment. The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realised in a way that is different from the Group's original expectations, the Group does not change the classification of the remaining financial assets held in that business model, but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

*Contractual cash flows assessment*

Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Group assesses whether the financial instruments' cash flows are Solely Payments of Principal and Interest ("SPPI").

'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortisation of the premium/discount).

The most significant elements of interest within a basic lending arrangement are typically the consideration for the time value of money, credit risk, other basic lending risks and a profit margin. To make the SPPI assessment, the Group applies judgement and considers relevant factors such as the currency in which the financial asset is denominated, and the period for which the interest rate is set.

The Group reclassifies when and only when its business model for managing those assets changes. The reclassification takes place from the start of the first reporting period following the change. Such changes are expected to be very infrequent and none occurred during the period.

**2.4.1 Financial assets**

The Group classifies financial assets upon initial recognition of IFRS Accounting Standard 9 into following categories

- Amortised cost (AC)
- Fair value through other comprehensive income (FVOCI)
- Fair Value Through Profit and Loss (FVTPL)

All financial assets are initially measured at fair value. Transaction costs are added to the cost of all financial instruments except for financial assets classified as at fair value through profit or loss. Transaction costs on financial assets classified as at fair value through profit or loss are recognised in the consolidated statement of profit or loss.

***Amortised cost (AC)***

The Group classifies financial assets at AC if it meets both of the following conditions and is not designated as at FVTPL:

- The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding.

Financial assets classified at AC are subsequently measured at amortised cost using the effective interest method adjusted for impairment losses, if any. Interest income, foreign exchange gains/losses and impairment are recognised in the consolidated statement of profit or loss. Any gain or loss on derecognition is recognised in the consolidated statement of profit or loss.

***Fair value through other comprehensive income (FVOCI)******Debt instruments at FVOCI***

The Group classifies debt instruments at FVOCI if it meets both of the following conditions:

- The instrument is held within a business model, the objective of which is achieved by both collecting contractual cash flows and selling financial assets; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

Debt instrument classified as FVOCI are subsequently measured at fair value with gains and losses arising due to changes in fair value recognised in Other Comprehensive Income ("OCI"). Interest income and foreign exchange gains and losses are recognised in consolidated statement of profit or loss. On derecognition, cumulative gains or losses previously recognised in OCI are reclassified from OCI to consolidated statement of profit or loss.

#### *Equity instruments at FVOCI*

Upon initial recognition, the Group may elect to classify irrevocably some of its equity investments as at FVOCI if they meet the definition of Equity under IAS 32 Financial Instruments: Presentation and are not held for trading. Such classification is determined on an instrument-by-instrument basis.

Equity instruments at FVOCI are subsequently measured at fair value. Changes in fair values including foreign exchange gains and losses are recognised in OCI. Dividends are recognised in consolidated statement of profit or loss when the right of the payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the instrument, in which case, such gains are recorded in OCI. Equity instruments at FVOCI are not subject to an impairment assessment. On derecognition, cumulative gains or losses are reclassified from fair value reserve to retained earnings in the consolidated statement of changes in equity.

#### **Fair Value Through Profit and Loss (FVTPL)**

Financial assets whose business model is to acquire and sell, or whose contractual terms do not give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding, are classified as FVTPL.

In addition to the above, on initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Financial assets classified as FVTPL are subsequently measured at fair value with gains and losses arising due to changes in fair value recognised in the consolidated statement of profit or loss. Interest income and dividends are recognised in the consolidated statement of profit or loss according to the terms of the contract, or when the right to payment has been established.

#### **Reclassifications**

Financial assets are not reclassified subsequent to their initial recognition, except in the period after the Group changes its business model for managing financial assets.

### **2.4.2 Financial liabilities**

Financial liabilities are mainly classified as "Financial liabilities other than at fair value through profit or loss". This comprises of retentions payable, trade payables, lease liabilities and accrued expenses and other liabilities.

Financial liabilities other than at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Amortised cost is calculated by taking into account any discount or premium on the issue and costs that are an integral part of the effective interest rate.

### **2.5 Impairment of financial assets**

IFRS Accounting Standard 9 introduces three-stage approach to measuring Expected Credit Loss ("ECL"). Assets migrate through the following three stages based on the change in credit quality since initial recognition.

#### **Stage 1: 12 months ECL**

The Group measures loss allowances at an amount equal to 12-month ECL on financial assets where there has not been significant increase in credit risk since their initial recognition or on exposures that are determined to have a low credit risk at the reporting date. The Group considers a financial asset to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade'.



**Stage 2: Lifetime ECL – not credit impaired**

The Group measures loss allowances at an amount equal to lifetime ECL on financial assets where there has been a significant increase in credit risk since initial recognition but are not credit impaired. When determining whether the credit risk on a financial instrument has increased significantly, management considers reasonable and supportive information available, in order to compare the risk of a default occurring at the reporting date with a risk of a default occurring at initial recognition of the financial instrument.

**Stage 3: Lifetime ECL – credit impaired.**

A financial asset is considered as credit impaired when there is objective evidence that the amount due under the financial asset is uncollectible. The Group considers a financial asset as credit impaired if the amount due under the financial instrument is overdue by more than 30 days except for amount due from Kuwait government, or if it is known that the counter party has any known difficulties in payment. Amounts due from Kuwait government are subject to ECL assessment if the amount is due for more than one year since the Kuwait government is highly rated. The Group provides for 100% impairment for non-government receivables outstanding for more than two academic semesters.

Life time ECL is ECL that result from all possible default events over the expected life of a financial instrument. The 12 month ECL is the portion of life time expected credit loss that result from default events that are possible within the 12 months after the reporting date. Both life time ECLs and 12 month ECLs are calculated on either an individual basis or a collective basis depending on the nature of the underlying portfolio of financial instruments.

ECL is the discounted product of the Probability of Default (PD), Exposure at Default (EAD), and Loss Given Default (LGD). The PD represents the likelihood of a borrower defaulting on its financial obligation, either over the next 12 months (12M PD), or over the remaining lifetime (Lifetime PD) of the obligation. EAD represents the expected exposure in the event of a default. The Group derives the EAD from the current exposure to the financial instruments and potential changes to the current amounts allowed under the contract including amortisation.

The EAD of a financial asset is its gross carrying amount. The LGD represents expected loss conditional on default, its expected value when realised and the time value of money.

The Group applies the simplified approach to recognise lifetime expected credit losses for its trade receivables as permitted by IFRS Accounting Standard 9. Accordingly, trade receivables which are not credit impaired and which do not have significant financing component is categorised under stage 2 and lifetime ECL is recognised.

Loss allowances for ECL are presented as a deduction from the gross carrying amount of the financial assets at AC.

**2.6 Consolidation**

The Group consolidates the financial statements of the Parent Company and subsidiaries (i.e. investees that it controls) and investees controlled by its subsidiaries.

The Group controls an investee if and only if the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee, and
- The ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements;
- Voting rights and potential voting rights;

**Notes to the Consolidated Financial Statements - 31 December 2024**

The financial statements of subsidiaries are included in the consolidated financial statements on a line-by-line basis, from the date on which control is transferred to the Group until the date that control ceases.

Non-controlling interest in an acquiree is stated at the non-controlling interest's proportionate share in the recognized amounts of the acquiree's identifiable net assets at the acquisition date and the non-controlling interest's share of changes in the equity since the date of the combination. Total comprehensive income is attributed to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. Changes in the Group's ownership interest in a subsidiary that do not result in loss of control are accounted for as equity transactions.

The carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interest in the subsidiary and any difference between the amount by which the non-controlling interests is adjusted and the fair value of the consideration paid or received is recognized directly in equity and attributed to the Parent Company's shareholders. Non-controlling interest is presented separately in the consolidated statements of financial position and profit or loss. The non-controlling interests are classified as a financial liability to the extent there is an obligation to deliver cash or another financial asset to settle the non-controlling interest.

Consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances based on latest audited consolidated financial statements of subsidiaries. Intra group balances, transactions, income, expenses and dividends are eliminated in full. Profits and losses resulting from intra group transactions that are recognized in assets are eliminated in full.

If a parent loses control of a subsidiary, it derecognizes the assets (including any goodwill) and liabilities of the subsidiary at their carrying amounts at the date when control is lost as well as related non-controlling interests.

Any investment retained is recognized at fair value at the date when control is lost. Any resulting difference along with amounts previously directly recognized in equity is transferred to the consolidated statement of profit or loss.

## **2.7 Cash and cash equivalents**

Cash on hand, demand and time deposits with banks whose original maturities do not exceed three months, net of bank overdrafts are classified as cash and cash equivalents in the consolidated statement of cash flows.

## **2.8 Inventories**

Inventories comprise of course materials and are stated at the lower of cost and net realisable value after making allowance for obsolete and slow moving items. Cost comprises the purchase price, import duties, transportation, handling, and other direct costs incurred in bringing the inventories to their present location and condition. Cost is calculated using the first in first out ("FIFO") method. Net realisable value represents the estimated selling price less all estimated selling costs.

## **2.9 Property and equipment**

Property and equipment are carried at cost less accumulated depreciation and any accumulated impairment losses.

Property and equipment are depreciated on a straight-line basis over their estimated economic useful lives, which are as follows:

	<b>Years</b>
Buildings and leasehold land improvements	20
Computers and peripherals	2-3
Furniture, fixtures and decorations	3-5
Equipment	3-5
Library books	4

Freehold land has indefinite useful life and is not depreciated.

These assets are reviewed periodically for impairment. If there is an indication that the carrying value of an asset is greater than its recoverable amount, the asset is written down to its recoverable amount and the resultant impairment loss is taken to the consolidated statement of profit or loss. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units).

**Notes to the Consolidated Financial Statements - 31 December 2024**

Properties in the course of construction for production or administrative purposes are carried at cost, less any recognised impairment loss and are classified as capital work in progress. Cost includes professional fees. Depreciation of these assets, on the same basis as other property and equipment, commences when the assets are ready for their intended use.

The gain or loss arising on the disposal or retirement of an item of property and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the consolidated statement of profit or loss.

**2.10 Intangible assets and goodwill**

Identifiable non-monetary assets acquired and developed in connection with the business and from which future benefits are expected to flow are treated as intangible assets. Intangible assets comprise of university and college licenses, curriculum, in-house developed computer diploma programs and software, franchise cost, trademark, key money and brand. Intangible assets are carried at cost less accumulated amortisation and any accumulated impairment losses. Intangible assets are amortised on a straight-line basis (except the university license that has an indefinite useful life) over their estimated useful lives, which are as follows:

	Years
Computer diploma, programs, software, systems and curricula	2-5
Franchise	5-10
Trade mark, Key money and brand	10

Goodwill arising in a business combination is computed as the excess of the aggregate of: the consideration transferred; the non-controlling interests proportionate share in the recognized amounts of the acquiree's net identifiable assets at the acquisition date, if any; and in a business combination achieved in stages the acquisition-date fair value of the acquirer's previously held equity interest in the acquiree, over the net of the acquisition-date fair values of the identifiable assets acquired and liabilities assumed. Any deficit is a gain from a bargain purchase and is recognized directly in the consolidated statement of profit or loss.

Goodwill on acquisition of subsidiaries is included in intangible assets. Goodwill is allocated to each of the cash generating units for the purpose of impairment testing. Gains and losses on disposal of an entity or a part of the entity include the carrying amount of goodwill relating to the entity or the portion sold.

Goodwill and intangible assets with indefinite useful lives are tested, at least annually, for impairment and carried at cost less accumulated impairment losses.

Assets are grouped at the lowest levels for which there are separately identifiable cash flows, known as cash generating units for the purpose of assessing impairment of goodwill and intangible assets.

If the recoverable amount of the cash generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro rata, on the basis of the carrying amount of each asset in the unit. That relating to goodwill cannot be reversed in a subsequent period. Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and risk specific to the asset for which the estimates of future cash flows have not been adjusted. The Group prepares formal five year financial projections for its businesses. These plans are used for the value in use calculation. Long range growth rates are used for cash flows into perpetuity beyond the five year period. Fair value less costs to sell is determined using valuation techniques and considering the outcome of recent transactions for similar assets in the same industry in the same geographical region.

**2.11 Impairment of property and equipment**

At each consolidated statement of financial position date, the Group reviews the carrying amounts of its property and equipment to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the consolidated statement of profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in income unless the relevant asset is carried at a revalued amount in which case the reversal of the impairment loss is recognised in the revaluation surplus.

**2.12 Leases**

At inception of a contract, the Group assesses whether the contract is a lease. A contract is a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for a consideration. If the contract is identified as a lease, the Group recognises a right-of-use asset representing right to use the underlying asset and a lease liability to make the lease payments at the lease commencement date.

Payments associated with leases of short-term leases and low-value assets are recognized on a straight-line basis as an expense in the consolidated statement of profit or loss.

**Right-of-use assets**

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lease term. The right-of-use assets are also subject to impairment.

**Lease Liability**

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset. In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable.

**2.13 Foreign currencies**

The functional currency of an entity is the currency of the primary economic environment in which it operates and in the case of the Parent Company it is the Kuwaiti Dinar and in the case of subsidiaries it is their respective national currencies or the applicable foreign currency. Foreign currency transactions are recorded at the rates of exchange prevailing on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the consolidated statement of financial position date are translated to Kuwaiti Dinars at the rates of exchange prevailing on that date. Resultant gains and losses are taken to the consolidated statement of profit or loss.

The income and cash flow statements of foreign operations are translated into the Parent Company's reporting currency at average exchange rates for the year and their statement of financial position are translated at exchange rates ruling at the year-end.



Exchange differences arising from the translation of the net investment in foreign operations (including goodwill, long-term receivables or loans and fair value adjustments arising on business combinations) are taken to the consolidated statement of profit or loss and other comprehensive income.

When a foreign operation is sold, any resultant exchange differences are recognized in the consolidated statement of profit or loss as part of the gain or loss on sale.

#### **2.14 Revenue recognition**

Revenue is recognised over the period on a time proportion basis as and when the performance obligations are satisfied. Fees which are due or received are deferred and are taken to the consolidated statement of profit or loss as and when the service are rendered.

Interest income is accrued on a time basis with reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

#### **2.15 Post-employment benefits**

The Group provides post-employment benefits to its employees. The entitlement to these benefits is based upon the employees' final salary and length of service subject to the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment.

With respect to its national employees, the Group also makes contributions to a Government scheme calculated as a percentage of the employees' salaries. The Group's obligations are limited to these contributions, which are expensed when due.

#### **2.16 Treasury shares**

Treasury shares consist of the Parent Company's own shares that have been issued, subsequently reacquired by the Parent Company and not yet reissued or cancelled. The treasury shares are accounted for using the cost method. Under the cost method, the weighted average cost of the shares reacquired is charged to a contra equity account. When the treasury shares are reissued, gains are credited to a separate account in equity (gain on sale of treasury shares), which is not distributable. Any realised losses are charged to the same account to the extent of the credit balance in that account. Any excess losses are charged to retained earnings then to reserves. Gains realised subsequently on the sale of treasury shares are first used to offset any previously recorded losses in the order of reserves, retained earnings and the gain on sale of treasury shares account. No cash dividends are paid on these shares. The issue of bonus shares increases the number of treasury shares proportionately and reduces the average cost per share without affecting the total cost of treasury shares.

#### **2.17 Provisions for liabilities**

Provisions for liabilities are recognised, when, as a result of past events it is probable that an outflow of economic resources will be required to settle a present legal or constructive obligation; and the amount can be reliably estimated.

#### **2.18 Contingencies**

Contingent assets are not recognised as an asset till realization becomes virtually certain. Contingent liabilities are not recognized as a liability unless as a result of past events it is probable that an outflow of economic resources will be required to settle a present, legal or constructive obligation; and the amount can be reliably estimated.

#### **2.19 Kuwait Foundation for the Advancement of Sciences (KFAS)**

The Group calculates the contribution to KFAS at 1% of profit for the year, in accordance with the calculation as per ministerial decision 287/2016, which states that the Board of Directors' remuneration and transfer to statutory reserve should be excluded from profit for the year when determining the contribution.

## Notes to the Consolidated Financial Statements - 31 December 2024

**2.20 Zakat**

Contribution to Zakat is calculated at 1% of the profit of the Group computed in accordance with Law No. 46 of 2006 and the Ministry of Finance resolution No. 58/2007 effective from 10 December 2007.

**2.21 National labour support tax ("NLST")**

The Group calculates the NLST in accordance with Law No. 19 of 2000 and the Ministry of Finance Resolutions No. 24 of 2006 at 2.5% of taxable profit for the year.

**2.22 Segment reporting**

Operating segments are identified on the basis of internal reports that are regularly reviewed by the decision makers in order to allocate resources to the segments and to assess their performance. Such operating segments are classified as either business segments or geographical segments.

A business segment is a distinguishable component of the Group that is engaged in providing products or services, which is subject to risks and returns that are different from those of other segments.

A geographic segment is a distinguishable component of the Group that is engaged in providing products or services within a particular economic environment which is subject to risks and returns different from those of segments operating in other economic environments.

**3. Subsidiaries**

The principal subsidiaries of the Parent Company are:

Subsidiary	Country of incorporation	Direct ownership %		Indirect ownership %		Principal activity
		2024	2023	2024	2023	
Al-Arabia Educational Enterprises Company K.S.C. (Closed) and its subsidiaries	Kuwait	99.85	99.85	0.15	0.15	Establishment and operation of university & college
Track Learning Solutions Co. W.L.L.	Kuwait	1	1	99	99	Computer programming, advertisement publication and distribution and selling and purchasing of shares and bonds for company interest only
Humansoft Free Zone - L.L.C.	U.A.E.	100	100	-	-	Technology, e-commerce & media

The financial statements of the above subsidiaries are consolidated into the Group, using the aggregate of the direct and indirect ownership.

## Notes to the Consolidated Financial Statements - 31 December 2024

## 4. Cash and bank balances

	Kuwaiti Dinars	
	2024	2023
Cash on hand	18,192	22,265
Balances with banks	10,670,488	6,223,668
Term deposits with banks	63,597,767	69,000,000
Cash and bank balances	74,286,447	75,245,933
Less: Margin deposits with banks whose original maturity period exceeds three months from the date of acquisition, included above	(136,166)	(136,163)
Less: Restricted balances	(1,259,310)	(976,929)
Less: Term deposits with banks whose original maturity period exceeds three months from the date of acquisition, included above	(30,097,767)	(67,000,000)
Cash and cash equivalents in the consolidated statement of cash flows	42,793,204	7,132,841

Term deposits are denominated in Kuwaiti Dinars and are placed with local banks carrying an effective rate of interest of 4.72% (2023: 5.07%) per annum.

As at the consolidated statement of financial position date, the undrawn bank overdraft facilities amounted to KD 7,000,000 (2023: KD 7,000,000).

Balances with banks include margin deposits which are held against letters of guarantee facilities from local commercial banks.

Restricted balance represents cash with a bank restricted for dividend payments to the shareholders.

Balances with banks are held in current accounts with banks incorporated in Kuwait and other GCC countries. Balances with banks are assessed to have low credit risk of default since these banks are highly regulated by the Central Bank of the respective countries. Accordingly, the management of the Group estimates the loss allowance on balances with banks at the end of the reporting period at an amount equal to 12 month ECL. None of the balances with banks at the end of the reporting period are past due, and taking into account the historical default experience and the current credit ratings of the banks, the management of the Group have assessed that the impairment amount is immaterial, and hence have not recorded any loss allowances on these balances.

The carrying amounts of the Group's cash and bank balances are denominated in the following currencies:

	Kuwaiti Dinars	
	2024	2023
Kuwaiti Dinars	74,068,181	74,902,839
US Dollars	154,884	297,937
Other currencies	63,382	45,157
	74,286,447	75,245,933

## 5. Trade and other receivables

	Kuwaiti Dinars	
	2024	2023
Trade receivables	28,659,150	26,144,947
Less: Provision for ECL	(5,774,387)	(3,256,267)
	22,884,763	22,888,680
Advance to suppliers	228,714	371,674
Staff receivables	126,003	112,808
Refundable deposits	53,474	55,138
Accrued interest income	769,052	440,647
Prepaid expenses and other receivables	967,751	1,090,666
	25,029,757	24,959,613

## Notes to the Consolidated Financial Statements - 31 December 2024

Ageing buckets	31 December 2024			31 December 2023		
	Estimated total gross carrying amount at default	Expected credit loss rate	Lifetime ECL	Estimated total gross carrying amount at default	Expected credit loss rate	Lifetime ECL
	KD	%	KD	KD	%	KD
Current	21,479,090	-	-	21,435,322	-	-
< 30 days	-	-	-	-	-	-
31 – 60 days	-	-	-	32,067	0.15	48
61 – 90 days	-	-	-	4,213	0.15	6
> 90 days	7,180,060	80.42	5,774,387	4,673,345	69.68	3,256,213
	<u>28,659,150</u>		<u>5,774,387</u>	<u>26,144,947</u>		<u>3,256,267</u>

Trade receivables which are current represents the amount receivable from a government related entity in Kuwait. The Group does not hold any collateral over these balances. ECL on receivables from government related entities in Kuwait are provided by the Group if these are due for more than 365 days. Kuwait sovereign rating is AA- and there is no history of default. The Group took a specific provision for ECL amounting to KD 4,757,386 (31 December 2023: 2,281,152) which is due from a government related entity, the collection of which is uncertain.

No interest is charged on the trade receivables which are overdue.

The Group always measures the loss allowance for impairment for trade receivables at an amount equal to lifetime ECL. The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

For risk profiling purpose, the Group has segregated its trade receivables portfolio into three subgroups namely 'receivables from Government related entities', 'receivables from corporates' and 'receivables from individuals'.

The following table shows the movement in lifetime ECL that has been recognised for trade receivables in accordance with the simplified approach set out in IFRS Accounting Standard 9.

Movement of the Group's provision for ECL on trade receivables is as follows:

Kuwaiti Dinars				
2024				
	Receivables from Government related entities	Receivables from corporates	Receivables from individuals	Total
Balance at beginning of the year	2,281,152	6,264	968,851	3,256,267
Net ECL charge	2,476,234	25,000	16,810	2,518,044
FCTA	-	76	-	76
Balance at the end of the year	<u>4,757,386</u>	<u>31,340</u>	<u>985,661</u>	<u>5,774,387</u>
Kuwaiti Dinars				
2023				
	Receivables from Government related entities	Receivables from corporates	Receivables from individuals	Total
Balance at beginning of the year	-	8,736	850,632	859,368
Net ECL charge/(reversal)	2,281,152	(2,472)	118,219	2,396,899
Balance at the end of the year	<u>2,281,152</u>	<u>6,264</u>	<u>968,851</u>	<u>3,256,267</u>



**Notes to the Consolidated Financial Statements - 31 December 2024**

The other classes within trade and other receivables are neither past due nor impaired and ECL on these balances are not material.

The carrying amounts of the Group's trade and other receivables are denominated in the following currencies:

	Kuwaiti Dinars	
	2024	2023
Kuwaiti Dinars	25,008,093	24,879,431
US Dollars	17,740	51,190
Other currencies	3,924	28,992
	<u>25,029,757</u>	<u>24,959,613</u>

**6. Related party transactions**

Related parties comprise major shareholders and executive officers of the Group, their families and companies of which they are the principal owners. The Group enters into transactions with related parties on pricing policies and terms approved by the Group's management.

The related party transactions included in these consolidated financial statements are as follows:

	Kuwaiti Dinars	
	2024	2023
<b>Compensation of key management personnel</b>		
Short-term benefits	394,876	367,987
Post-employment benefits	23,730	16,509
	<u>418,606</u>	<u>384,496</u>

**7. Right-of-use assets**
*Group as a Lessee*

Right-of-use assets represents the lease contract for total of 261,190 Sq. meter of land leased by American University of the Middle East and American College of the Middle East from Kuwait government. Buildings and leasehold land improvements (note 8) are constructed on this land.

	Kuwaiti Dinars	
	2024	2023
Balance at the beginning of the year	590,505	705,326
Amortisation expense	(114,822)	(114,821)
Balance at the end of the year	<u>475,683</u>	<u>590,505</u>

Notes to the Consolidated Financial Statements - 31 December 2024

8. Property and Equipment	Kuwaiti Dinars						
	Freehold land	Buildings and leasehold land improvements	Computers and peripherals	Furniture, fixtures and decoration	Equipment	Library Books	Capital work in progress ("CWIP")
<b>Cost</b>							
<b>Balance as at 31 December 2022</b>	5,297,030	56,742,329	1,927,748	2,109,248	4,176,502	89,289	63,328
Additions	-	-	154,176	301,798	512,060	-	511,991
Transfers from CWIP	-	-	-	1,504	-	-	(1,504)
Disposals	-	-	(175,270)	(46,124)	(31,160)	-	-
Exchange adjustments	-	-	16	65	4	-	(2)
<b>Balance as at 31 December 2023</b>	5,297,030	56,742,329	1,906,670	2,366,491	4,657,406	89,289	573,813
Additions	-	73,273	70,390	314,003	397,319	-	168,804
Transfers from CWIP	-	65,862	-	440,439	1,504	-	(507,805)
Write off	-	-	(14,611)	(15,500)	(4,849)	-	-
Disposals	-	-	-	(94,701)	(35,585)	-	-
Exchange adjustments	-	-	2	4	-	-	-
<b>Balance as at 31 December 2024</b>	5,297,030	56,881,464	1,962,451	3,010,736	5,015,795	89,289	234,812
<b>Accumulated depreciation and impairment losses</b>							
<b>Balance as at 31 December 2022</b>	-	21,479,698	1,779,707	2,033,118	3,800,812	89,173	-
Charge for the year	-	2,729,576	90,744	84,194	246,542	-	-
Disposals	-	-	(175,218)	(46,085)	(31,142)	-	-
Exchange adjustments	-	-	13	65	4	-	-
<b>Balance as at 31 December 2023</b>	-	24,209,274	1,695,246	2,071,292	4,016,216	89,173	-
Charge for the year	-	2,731,315	115,867	265,858	299,645	-	-
Write off	-	-	(14,599)	(15,500)	(4,848)	-	-
Disposals	-	-	-	(92,072)	(35,563)	-	-
Exchange adjustments	-	-	2	4	-	-	-
<b>Balance as at 31 December 2024</b>	-	26,940,589	1,796,516	2,229,582	4,275,450	89,173	-
<b>Carrying amount</b>							
As at 31 December 2024	5,297,030	29,940,875	165,935	781,154	740,345	116	234,812
As at 31 December 2023	5,297,030	32,533,055	211,424	295,199	641,190	116	573,813

Notes to the Consolidated Financial Statements - 31 December 2024

9. Intangible assets

	Kuwaiti Dinars				
	University & college licenses	Computer diploma programs, software, systems and curricular	Franchise	Trade mark, key money, and brand	Capital work in progress ("CWIP")
<b>Cost</b>					
<b>Balance as at 31 December 2022</b>	6,752,000	1,266,823	91,000	132,010	53,725
Additions	-	22,914	-	-	1,831
Transfers from CWIP	-	32,294	-	4,897	(37,191)
Disposals	-	-	-	(5,823)	-
Exchange adjustments	-	1	-	69	(1)
<b>Balance as at 31 December 2023</b>	6,752,000	1,322,032	91,000	131,153	18,364
Additions	-	-	-	-	45,863
Transfers from CWIP	-	-	-	1,560	(1,560)
Write off	-	(249,628)	-	(41,001)	(815)
<b>Balance as at 31 December 2024</b>	6,752,000	1,072,404	91,000	91,712	61,852
<b>Accumulated amortisation and impairment losses</b>					
<b>Balance as at 31 December 2022</b>	-	1,193,244	91,000	101,677	-
Charge for the year	-	59,125	-	6,253	-
Disposals	-	-	-	(5,823)	-
Exchange adjustments	-	-	-	39	39
<b>Balance as at 31 December 2023</b>	-	1,252,369	91,000	102,146	-
Charge for the year	-	33,943	-	5,986	-
Write off	-	(245,502)	-	(41,000)	-
<b>Balance as at 31 December 2024</b>	-	1,040,810	91,000	67,132	-
<b>Carrying amount</b>					
As at 31 December 2024	6,752,000	31,594	-	24,580	61,852
As at 31 December 2023	6,752,000	69,663	-	29,007	18,364

The Group tests for impairment of its intangible assets with indefinite life annually or more frequently if there are indications that they might be impaired.

### University & college licenses

University & college licenses represent intangible assets with indefinite useful lives. These represent the value of the various university and college licenses of Al Arabia Educational Enterprises Company K.S.C. (Closed)(a subsidiary of the Parent Company). Management has determined that these licenses have an indefinite useful life as they have no specified expiry period and the university and college is expected to continue its operations for the foreseeable future.

The recoverable amounts of these licenses are determined based on the value in use method. The key assumptions for the value in use calculations are those regarding the discount rates, growth rates and expected changes to revenues and direct costs during the period. Management estimates discount rates using rates that reflect current market assessments of the time value of money and the risks specific to the cash generating units. The growth rates are based on university and college growth forecasts. Changes in revenues and direct costs are based on projections of future changes in the operations of the entity.

The Group has performed a sensitivity analysis by varying the above input factors by a reasonably possible margin and assessing whether the change in input factors results in the university & college licenses being impaired. These calculations use pre-tax cash flow projections based on financial projections covering a five year period. The recoverable amount so obtained was significantly above the carrying amount of the CGUs.

The key assumptions used in the estimation of value in use were as follows:

	2024	2023
Discount Rate	11.49%	12.52%
Growth Rate	2.5%	2.5%

### 10. Accrued expenses and other liabilities.

	Kuwaiti Dinars	
	2024	2023
Staff payables	1,047,681	1,020,867
Accrued expenses	1,788,889	1,138,985
KFAS payable	430,012	448,625
Zakat payable	468,889	495,708
NLST payable	1,155,520	1,223,185
Advance from customers / students	74,002	73,647
Dividend payable	1,253,877	960,267
Others	102,239	93,468
	<u>6,321,109</u>	<u>5,454,752</u>

The carrying amounts of the accrued expenses and other liabilities are denominated in the following currencies:

	Kuwaiti Dinars	
	2024	2023
Kuwaiti Dinars	6,307,451	5,392,866
Other currencies	13,658	61,886
	<u>6,321,109</u>	<u>5,454,752</u>

### 11. Lease liabilities

	Kuwaiti Dinars	
	2024	2023
Balance at the beginning of the year	675,313	738,245
Accretion of interest	40,519	93,744
Payments	(156,676)	(156,676)
Balance at the end of the year	<u>559,156</u>	<u>675,313</u>
Current	123,127	116,157
Non-current	<u>436,029</u>	<u>559,156</u>
	<u>559,156</u>	<u>675,313</u>

## Notes to the Consolidated Financial Statements - 31 December 2024

**12. Deferred income**

This represents unamortized revenue for which the service is yet to be rendered.

**13. Provision for staff indemnity**

	Kuwaiti Dinars	
	2024	2023
Balance at the beginning of year	6,518,175	5,507,146
Provided during the year	1,205,603	1,268,335
Benefits paid during the year	(386,999)	(257,385)
Exchange adjustments	69	79
	<u>7,336,848</u>	<u>6,518,175</u>

**14. Share capital**

The Parent Company's authorized, issued, and paid-up share capital is KD 13,476,607 (2023: 12,834,864) comprises of 134,766,072 authorised and issued shares of 100 fils (2023: 128,348,640 shares of 100 fils) each fully paid in cash.

The shareholders' annual general meeting (AGM) held on 24 March 2024 approved the audited consolidated financial statements of the Group for the year ended 31 December 2023. Dividend of 350 fils per share (2022: 400 fils) and bonus shares of 5% of paid-up capital (2022: bonus shares of 5% of paid-up capital) for the year ended 31 December 2023 were approved by shareholders in AGM for the year ended 31 December 2023.

The extraordinary general meeting of shareholders held on 31 March 2024 approved the increase of the authorized, issued and paid up share capital from KD 12,834,864 to KD 13,476,607 and the change in share capital was recorded in the commercial register on 7 April 2024.

**15. Statutory reserve**

As required by the Companies Law No. 1 of 2016 and its executive regulations, as amended, and the Parent Company's Articles of Association, as amended, 10% of the profit before KFAS, NLST, Zakat and Directors' remuneration is to be transferred to statutory reserve, until it exceeds 50% of the issued capital. This reserve can be utilized only for distribution of a maximum dividend of 5% of the paid up capital in years when retained earnings are inadequate for this purpose. The Parent Company has discontinued further transfers to statutory reserve as it has exceeded 50% of the issued capital.

**16. Voluntary reserve**

The Board of Directors recommended transfer of KD 320,872 (2023: 305,592) to the voluntary reserve, in accordance with the Parent Company's Articles of Association, as amended, which require a 10% of the profit before KFAS, NLST, Zakat and Directors' remuneration is required to be transferred to voluntary reserve until such time as this reserve exceeds 50% of the Parent Company's issued capital. Accordingly, in the current year, the Parent Company transferred the amount required to make the voluntary reserve exceeds 50% of the Parent Company's issued capital. This is subject to approval of the shareholders in the Annual General Meeting.

**17. Treasury shares and treasury shares reserve**

	2024	2023
Number of shares held	642,741	611,829
As a percentage of issued shares	0.48%	0.48%
Market value (KD)	1,748,256	2,079,607

An amount equivalent to the cost of purchase of the treasury shares have been earmarked as non-distributable from statutory reserve, share premium, treasury shares reserve and retained earnings throughout the holding period of treasury shares. The balance in the treasury share reserve account is not available for distribution.

## Notes to the Consolidated Financial Statements - 31 December 2024

**18. Cost of operations**

	Kuwaiti Dinars	
	2024	2023
Staff salaries and related costs	16,765,727	15,218,903
Facilities costs	-	196,200
Other costs of operations	-	6,905
	<u>16,765,727</u>	<u>15,422,008</u>

**19. General and administrative expenses**

	Kuwaiti Dinars	
	2024	2023
Staff salaries and related costs	5,318,414	4,939,674
Facilities costs	3,211,386	3,035,835
Net expected credit loss	2,518,044	2,396,899
Depreciation and amortisation	3,567,436	3,331,255
Student activities costs	1,302,029	1,160,151
Other administration expenses	4,148,364	4,385,624
	<u>20,065,673</u>	<u>19,249,438</u>

**20. Selling expenses**

	Kuwaiti Dinars	
	2024	2023
Advertisement expense and sales promotion	2,559,310	2,776,254
Other selling expenses	86,364	115,066
	<u>2,645,674</u>	<u>2,891,320</u>

**21. Basic and diluted earnings per share**

Basic and diluted earnings per share are computed by dividing the profit for the year attributable to shareholders of the Parent Company by the weighted average number of shares outstanding during the year net of treasury shares:

	Kuwaiti Dinars	
	2024	2023
Profit for the year	<u>39,991,361</u>	<u>41,778,296</u>
	Shares	
Number of shares outstanding:		
Weighted average number of paid up shares	134,766,072	134,766,072
Less: Weighted average number of treasury shares outstanding	(642,741)	(642,741)
Weighted average number of outstanding shares	<u>134,123,331</u>	<u>134,123,331</u>
<b>Basic and diluted earnings per share (fils)</b>	<u>298</u>	<u>311</u>

Earnings per share calculations for the year ended 31 December 2023 have been adjusted to take account of the bonus shares issued in 2024.

## Notes to the Consolidated Financial Statements - 31 December 2024

## 22. Segment information

Primary segment information – business segments:

All of the segment revenue reported below is from external customers. For the purpose of segment reporting, the Parent Company's management has grouped its activities into the following business segments:

- a) Higher Education
- b) Others

Segment results include revenues and expenses directly attributable to a segment. There are no significant inter-segment transactions.

Segment information by business segments is as follows:

	Kuwaiti Dinars		
	Higher education	Others	Total
<b>2024</b>			
Segment revenues- point over time	79,160,708	-	79,160,708
Segment expenses	(35,689,194)	(2,519,910)	(38,209,104)
Depreciation and amortisation	(3,560,528)	(6,908)	(3,567,436)
Write of off Property and equipment and Intangible assets	-	(4,955)	(4,955)
Finance charges	(40,733)	(167)	(40,900)
Other income	2,281,653	371,395	2,653,048
Profit/(loss) for the year	42,151,906	(2,160,545)	39,991,361
<b>Assets</b>			
Segment total assets	127,573,875	16,248,305	143,822,180
<b>Liabilities</b>			
Segment total liabilities	18,927,532	2,757,222	21,684,754
	Kuwaiti Dinars		
	Higher education	Others	Total
<b>2023</b>			
Segment revenues- point over time	78,694,999	279,674	78,974,673
Segment expenses	(34,065,320)	(2,583,709)	(36,649,029)
Depreciation and amortisation	(3,317,504)	(13,751)	(3,331,255)
Finance charges	(154,846)	(621)	(155,467)
Other income	2,821,486	117,888	2,939,374
Profit/(loss) for the year	43,978,815	(2,200,519)	41,778,296
<b>Assets</b>			
Segment total assets	139,773,401	7,450,194	147,223,595
<b>Liabilities</b>			
Segment total liabilities	17,709,164	2,647,870	20,357,034



**Notes to the Consolidated Financial Statements - 31 December 2024**

Segment revenue above represents income generated from external customers. There was no inter-segment income during the year (2023: nil).

Segment profit represents the profit earned by each segment. This is the measure reported to the chief operating decision maker for the purposes of resource allocation and assessment of segment performance.

*Information about major customers*

Revenue includes an amount of KD 72,871,714 (2023: KD 72,973,753) from a government institution in Kuwait.

**23. Commitments and contingent liabilities**

	Kuwaiti Dinars	
	2024	2023
<b>Commitments</b>		
Capital commitments for construction	311,647	86,506
<b>Contingent liabilities</b>		
Letters of credit	-	191,511
Letters of guarantee	4,154,067	3,618,194

**24. Financial risk management**

The Group's financial assets have been classified as "amortised cost" and fair value through other comprehensive Income "FVOCI" and the financial liabilities have been classified as "other than at fair value through profit or loss".

**Financial risk factors**

The Group's use of financial instruments exposes it to a variety of financial risks such as market risk, credit risk and liquidity risk. The Group continuously reviews its risk exposures and takes measures to limit it to acceptable levels. The Board of Directors has the overall responsibility for the establishment and oversight of the Group's risk management framework and developing and monitoring the risk management policies. The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and Group's activities.

The Parent Company's Board of Directors oversees how management monitors compliance with the risk management policies and procedures and reviews adequacy of the risk management framework in relation to the risks faced by the Group. The significant risks that the Group is exposed to are discussed below:

a) **Market risk**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market price. Market risk comprises of three types of risks: currency risk, interest rate risk and equity price risk.

(i) **Currency risk**

Currency risk is the risk that the fair values or future cash flows of a financial instrument will fluctuate due to changes in foreign exchange rates. The Group is exposed to foreign exchange risk as a result of foreign exchange gains / losses on translation of foreign currency denominated assets and liabilities such as trade receivables and payables.

The Group's exposure to currency risk is minimal as the Group's financial instruments denominated in foreign currencies are not material.



*(ii) Interest rate risk*

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group's interest rate risk arises from short-term bank deposits and bank borrowings. Borrowings issued at variable rates expose the Group to cash flow interest rate risk.

The Group manages interest rate risk by monitoring interest rate movements and by borrowing at market linked interest rates.

As at 31 December 2024 (2023: Nil), the Group was not exposed to interest rate risk as it did not have any borrowings or interest bearing assets which are fair valued or with market fluctuating interest rate.

*iii) Equity price risk*

Equity price risk is the risk that the fair values of equities will fluctuate as a result of changes in the level of equity indices or the value of individual share prices. Equity price risk arises from the change in fair values of equity investments. The Group manages the risk through diversification of investments.

The Group is not exposed to equity price risk as it does not have any investment marked to market.

*b) Credit risk*

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation causing the other party to incur a financial loss. Financial assets, which potentially subject the Group to credit risk, consist principally of bank balances and trade and other receivables. The Group manages this risk by placing its bank balances with high credit rated institutions. The Group considers the credit quality of amounts that are neither past due nor impaired to be good.

As at 31 December 2024, 92% (2023: 91%) of the total trade receivables is due from a Government related entity.

*Maximum exposure to credit risk*

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the consolidated statement of financial position date was:

	Kuwaiti Dinars	
	2024	2023
Balances with banks	10,670,488	6,223,668
Deposits with banks	63,597,767	69,000,000
Trade and other receivables (excluding prepaid expenses and advance to suppliers)	23,839,413	23,528,529
	<u>98,107,668</u>	<u>98,752,197</u>

For more information refer to Notes 4 and 5. None of the other financial assets are past due or impaired.

*(c) Liquidity risk*

Liquidity risk is the risk that the Group may not be able to meet its funding requirements. The Group manages this risk by maintaining sufficient cash and bank balances and availability of funding from committed credit facilities and borrowings. The Parent Company's Board of Directors increases capital or borrowings based on ongoing review of funding requirements.

## Notes to the Consolidated Financial Statements - 31 December 2024

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the consolidated statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Kuwaiti Dinars				
	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years	Total
At 31 December 2024					
Financial liabilities					
Trade and other payables	307,463	-	-	-	307,463
Accrued expenses and other liabilities	6,247,107	-	-	-	6,247,107
Retentions payable	127,925	-	-	-	127,925
Lease liabilities	156,676	156,676	293,149	50,003	656,504
	6,839,171	156,676	293,149	50,003	7,338,999
Contingent liabilities					
Letters of guarantee	848,716	3,305,351	-	-	4,154,067
Commitments					
Capital commitments for construction	311,647	-	-	-	311,647

	Kuwaiti Dinars				
	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years	Total
At 31 December 2023					
Financial liabilities					
Trade and other payables	530,952	-	-	-	530,952
Accrued expenses and other liabilities	5,381,105	-	-	-	5,381,105
Retentions payable	152,951	-	-	-	152,951
Lease liabilities	156,676	156,676	359,249	140,579	813,180
	6,221,684	156,676	359,249	140,579	6,878,188
Contingent liabilities					
Letters of credit	191,511	-	-	-	191,511
Letters of guarantee	1,048,339	2,538,812	30,000	1,043	3,618,194
Commitments					
Capital commitments for construction	86,506	-	-	-	86,506

**Fair value of financial instruments**

The carrying amounts of financial assets and financial liabilities that are liquid or having a short term maturity approximate their fair value.

**25. Capital risk management**

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide return on investment to shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group manages its capital to ensure that it will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy in the current year remains unchanged from previous year.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash equivalents. Total capital is calculated as equity (as shown in the consolidated statement of financial position) plus net debt.

As at 31 December 2024, the Group is not geared (2023: not geared).

## 26. Dividend distribution

### *Proposed dividend*

The Board of Directors, subject to the approval of shareholders, have recommended distribution of cash dividend of 350 fils per share (2023: 350 fils per share and bonus shares of 5% of paid-up capital) for the year ended 31 December 2024. The cash dividend shall be payable to the shareholders after obtaining the necessary regulatory approvals.

## 27. Critical accounting judgements and key sources of estimation uncertainty

While applying the accounting policies as stated in note 2, management of the Group has made certain judgments, estimates and assumptions that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revision to accounting estimates are recognised in the period of the revision in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

### **Judgements**

The following are the critical judgements, apart from those involving estimations (which are presented separately below), that the management of the Group have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in consolidated financial statements.

### *Significant increase in credit risk*

As explained in note 2, ECL are measured as an allowance equal to 12-month ECL for stage 1 assets, or lifetime ECL for stage 2 or stage 3 assets. An asset moves to stage 2 when its credit risk has increased significantly since initial recognition. IFRS 9 does not define what constitutes a significant increase in credit risk. In assessing whether the credit risk of an asset has significantly increased the Group takes into account qualitative and quantitative reasonable and supportable forward looking information.

### *Contingent liabilities*

Contingent liabilities are potential liabilities that arise from past events whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity. Provisions for liabilities are recorded when a loss is considered probable and can be reasonably estimated. The determination of whether or not a provision should be recorded for any potential liabilities is based on management's judgment.

### **Key sources of estimation uncertainty**

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

### *Calculation of loss allowance*

When measuring ECL the Group uses reasonable and supportable forward looking information, which is based on assumptions for the future movement of different economic drivers and how these drivers will affect each other. Loss given default is an estimate of the loss arising on default. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, taking into account cash flows from collateral and integral credit enhancements.

Probability of default constitutes a key input in measuring ECL. Probability of default is an estimate of the likelihood of default over a given time horizon, the calculation of which includes historical data, assumptions and expectations of future conditions.

*Impairment of tangible and intangible assets and useful lives*

The Group's management tests annually whether tangible and intangible assets have suffered impairment in accordance with accounting policies stated in note 2. The recoverable amount of an asset is determined based on value-in-use method. This method uses estimated cash flow projections over the estimated useful life of the asset discounted using market rates.

The Group's management determines the useful lives and related depreciation and amortisation charge. The depreciation and amortisation charge for the year will change significantly if actual life is different from the estimated useful life of the asset.